Board of Trustees
Committee Assignments

President Wim Wiewel
Committee Members

• Pete Nickerson, Chair
• Tom Imeson, Vice Chair
• Margaret Kirkpatrick
• Rick Miller
• Gale Castillo (at large member)
• Wim Wiewel, ex officio, non-voting
Committee Members

- Margaret Kirkpatrick, Chair
- Swati Adarkar, Vice Chair
- Pam Campos-Palma
- Sho Dozono
- Maude Hines
- Irving Levin
- Pete Nickerson, ex officio
- Sona Andrews, ex officio, non-voting
- Jackie Balzer, ex officio, non-voting
Committee Members

- Rick Miller, Chair
- Christine Vernier, Vice Chair
- Erica Bestpitch
- Gale Castillo
- Fariborz Maseeh
- Peter Stott
- Pete Nickerson, ex officio
- Monica Rimai, ex officio, non-voting
Portland State University
Proposed Board Work Plan

President Wim Wiewel
Board Meeting, March 12, 2014

- Election of Board officers for 2014-15
- University financial performance review
- Approval of tuition and fees for 2014-15
- Approval of state budget request for 2015-17
- Introduction to board software
- School/College Briefing #1
Board Meeting, June 26, 2014 (tentative)

• Reaffirmation of University mission and themes, necessary OUS policies, etc.

• Other transition-related items

• Approval of University budget for 2014-15

• School/College Briefing #2

NOTE: JULY 1, 2014 – SB 270 fully effective
Board Meeting, September 11, 2014 (tentative)

- Discussion and planning regarding University mission, vision, strategic plan
- Discussion regarding current and potential University revenue sources
- Discussion regarding campus public safety
- Possible introduction to University labor union leadership
- School/College Briefing #3
Board Meeting, December 11, 2014 (tentative)

• Discussion regarding bylaws, committee charges, etc. and potential revisions

• Discussion regarding strategic enrollment management and retention planning

• School/College Briefing #4
Board Meeting, March 12, 2015 (tentative)

• Election of Board officers for 2015-16
• University financial performance review
• Approval of tuition and fees for 2015-16
• Discussion regarding Diversity Action Plan
• School/College Briefing #5
Board Meeting, June 11, 2015 (tentative)

• Discussion regarding academic program array review

• Approval of University budget for 2015-16

• School/College Briefing #6

Board Meeting, September 10, 2015 (tentative)

• School/College Briefing #7

Board Meeting, December 10, 2015 (tentative)
Other Topics from “The Parking Lot”

- Physical plant/real estate/capital plans
- Research
- Comprehensive capital campaign
- Athletics
- University communications and marketing
- Sustainability/Climate Action Plan
- Information technology
- Community engagement and strategic partnerships
Lois Davis
Vice President of Public Affairs and Chief of Staff

Mary Moller
Director of Federal and Local Government Relations

Debbie Dorris Koreski
Director of State Government Relations
Local Government Relations

- **Education Urban Renewal Area (EDURA)**
  - 144 acres in and around the Portland State University District including Lincoln High School
  - $50M to PSU over the next 30 years towards infrastructure development

- **Regional Support**
  - 66% of PSU graduates are from and stay in the Portland metro area
  - EDURA is an important regional investment
Federal Government Relations

- **Federal Financial Aid**
  - $40M of PELL grants for PSU students
  - Over 8,000 PSU students receive PELL grant

- **Research**
  - $60M PSU research, 75% from federal government
  - NIH, NSF, and USDOT are major contributors

- **Reauthorization of the Higher Education Act (HEA)**
  - Currently in hearings before committee
State Government Relations

- Governor John Kitzhaber
  - Oregon’s Statewide Elected Officials

- Oregon Legislature
  - State Senate, House of Representatives
  - PSU Alumni in the Legislature

- Oregon Education Investment Board

- Higher Education Coordinating Commission
PSU Board of Trustees Approves Budget Request for 2015/17 (Formerly ARB)
SPRING 2014

Watch for 13/15 Rebalance in February Session

Plan for 17/19 in Spring 2016

HECC Reviews Budget Requests from Universities, Community Colleges, and Student Financial Aid
SUMMER/FALL 2014

Governor’s Recommended Budget (GRB) becomes public
December 2014

Legislative Co-Chairs Release Budget
March 2015

Legislature Approves Consolidated Budget for Seven Universities (LAB)
June/July 2015

2015-2017 Budget Request Cycle
2014 Legislative Session

- Big Picture Issues
- Operating Budgets/Kicker
- Capital Budget
- Higher Education Issues
2014 Legislative Session

PSU’s Agenda

1. $17 Million State Bonds - Graduate School of Education
2. Acceptance of Shared Services Agreement
3. $1.2 Million of Additional General Fund (GF) for PSU
4. Confirmation of PSU Board of Trustees Members
5. Responsive to legislators and committee bills
PSU Board of Trustees

*Your Role with Government Relations*

1. Individual and Collective Relationships with Elected Officials
2. Officially Speaking on Behalf of the Board
3. How will Government Relations update and communicate with the board?
4. Government Relations Interest Form
Overview

In March the Portland State University Board will be asked to review PSU’s:

- State Appropriations Request for the 2015-2017 Biennial Budget, prior to submission to the Higher Education Coordinating Commission (HECC)

- Proposed tuition and fee schedule for Fiscal Year 2015 prior to submission to the State Board of Higher Education
2015-2017 Biennial Funding Request Components

- State Appropriation
- Capital Request
State Appropriations – Key Facts

- 11 percent of fiscal year 2014 All Funds Budget
- 22 percent of Education and General (E&G) Budget
- Overall level for 2013-14 about the same as early 2000’s
- Per FTE level significantly lower than most years
How We Use Our State Appropriation

- As part of Education and General (E&G), along with tuition and fee revenues
- Primarily for people (81%)
- Largest categories: Instruction (51%), Institutional Support (16%), Academic Support (12%), Maintenance of Physical Plant (12%)
How We Use Our State Appropriation, continued
What are we thinking about in terms of the request?

- Collaboration with OSU, UO
- Concept of restoration - $15 Million
- Making tuition buy-down permanent - $11.2 Million
- Buy-down to hold tuition flat for 2015-17 - $8.4 Million
- Concept of additional support for education of non-traditional students to impact 40-40-20
Capital Project Requests

Consists of funding requests for one or more of the following:

- Capital repair projects (primarily deferred maintenance)
- Major renovation
- New construction
- Property acquisition
Bonds will be sold in spring 2015.

Business School and Stott Center projects may start in advance of the bond sale if there is high confidence that necessary funds will be in hand at the time of the bond sale.

### Recent History (2013 Legislative Session)

<table>
<thead>
<tr>
<th>Project</th>
<th>State paid debt</th>
<th>PSU paid debt</th>
<th>Cash</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>School of Business Admin.</td>
<td>$40</td>
<td>$0</td>
<td>$10</td>
<td>$50</td>
</tr>
<tr>
<td>Stott Center &amp; Viking Pavilion</td>
<td>$22</td>
<td>$2</td>
<td>$20</td>
<td>$44</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$62</strong></td>
<td><strong>$2</strong></td>
<td><strong>$30</strong></td>
<td><strong>$94</strong></td>
</tr>
</tbody>
</table>

31.
Capital Planning Process

Project Idea Development
Project ideas solicited from all schools, colleges and units.

Staff Assessment
Staff assess opportunities, space needs, deferred maintenance, fundraising potential, and physical implications and limitations.

Preliminary Review and Grouping by CAC
A review of all ideas and grouping of them based on a variety of factors.

Project Scope Development
Project scope options developed for project ideas in group ‘A’.

Approval by CAC as Recommendation to Excom and President
AC determines if project should be recommended, and if so, its priority among other capital projects.

Final Approval by Excom and President
## Capital Project Request
(other than capital repair funds)

<table>
<thead>
<tr>
<th>Current Projects in Group ‘A’</th>
<th>Project Cost (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Art &amp; Design Building (new construction)</td>
<td>$30 - $100</td>
</tr>
<tr>
<td>Cramer Hall (renovation)</td>
<td>$45 - $90</td>
</tr>
<tr>
<td>East Hall (renovation)</td>
<td>$3.5 - $8</td>
</tr>
<tr>
<td>Honors Program Mixed-Use Building (new construction)</td>
<td>$16.5 - $19.25</td>
</tr>
<tr>
<td>Hotel and Conference Center (new construction)</td>
<td>$25 - $35</td>
</tr>
<tr>
<td>Montgomery Court (renovation)</td>
<td>$15 - $17.5</td>
</tr>
<tr>
<td>Neuberger Hall (renovation or new construction)</td>
<td>$40 - $120</td>
</tr>
<tr>
<td>Ondine Housing (renovation)</td>
<td>$19 - $22</td>
</tr>
<tr>
<td>Science One (renovation/expansion)</td>
<td>$60 - $80</td>
</tr>
<tr>
<td>Student Union (renovation or new construction)</td>
<td>$25 - $125</td>
</tr>
<tr>
<td>XSB (renovation/expansion or new construction)</td>
<td>$18 - $50</td>
</tr>
</tbody>
</table>
Fiscal Year 2015 Tuition and Fees -- what needs approval

- Resident base undergraduate tuition
- Non-resident base undergraduate tuition
- Resident and non-resident graduate tuition
- Any changes to differentials
- Mandatory fees
## Enrollment – Fall 2014 End of Term FTE

<table>
<thead>
<tr>
<th></th>
<th>Resident</th>
<th>Non-Resident</th>
<th>Total FTE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>FTE</td>
<td>Percent</td>
<td>FTE</td>
</tr>
<tr>
<td>Undergraduate</td>
<td>13,480</td>
<td>81%</td>
<td>3,233</td>
</tr>
<tr>
<td>Graduate</td>
<td>2,484</td>
<td>67%</td>
<td>1,197</td>
</tr>
<tr>
<td>Total FTE</td>
<td>15,964</td>
<td>78%</td>
<td>4,430</td>
</tr>
</tbody>
</table>
Tuition and Fees
(decision considerations)

Price elasticity study
- Freshmen - resident undergrad within acceptable range
- Transfers – at sensitivity point
- Non-resident undergrad, all graduate at or above acceptable level

Student financial challenges
- Average undergraduate unmet need = $6,180
- Average debt at graduation = $25,313
- Freshmen – average family income and contribution down

Student participation
- Student Budget Advisory Committee

5-year planning
## Resident Tuition History

<table>
<thead>
<tr>
<th></th>
<th>2009-10</th>
<th>2010-11</th>
<th>2011-12</th>
<th>2012-13</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Credit</td>
<td>Percent</td>
<td>Per Credit</td>
<td>Percent</td>
</tr>
<tr>
<td>Undergraduate</td>
<td>$118.25</td>
<td>8.5%</td>
<td>$125.50</td>
<td>6.1%</td>
</tr>
<tr>
<td>Graduate</td>
<td>312.00</td>
<td>9.1%</td>
<td>315.00</td>
<td>1.0%</td>
</tr>
</tbody>
</table>

### 2013-14

<table>
<thead>
<tr>
<th></th>
<th>Fall</th>
<th>Winter/Spring</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Credit</td>
<td>Percent</td>
</tr>
<tr>
<td>Undergraduate</td>
<td>$147.00</td>
<td>3.5%</td>
</tr>
<tr>
<td>Graduate</td>
<td>341.00</td>
<td>1.2%</td>
</tr>
</tbody>
</table>
Non-Resident Tuition History

<table>
<thead>
<tr>
<th></th>
<th>2009-10</th>
<th></th>
<th>2010-11</th>
<th></th>
<th>2011-12</th>
<th></th>
<th>2012-13</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Credit</td>
<td>Percent</td>
<td>Per Credit</td>
<td>Percent</td>
<td>Per Credit</td>
<td>Percent</td>
<td>Per Credit</td>
<td>Percent</td>
</tr>
<tr>
<td>Undergraduate</td>
<td>$439.00</td>
<td>12.3%</td>
<td>$448.00</td>
<td>2.1%</td>
<td>$475.00</td>
<td>6.0%</td>
<td>$480.00</td>
<td>1.1%</td>
</tr>
<tr>
<td>Graduate</td>
<td>487.00</td>
<td>10.2%</td>
<td>492.00</td>
<td>1.0%</td>
<td>522.00</td>
<td>6.1%</td>
<td>527.00</td>
<td>1.0%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2013-14</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Fall</td>
<td>Winter/Spring</td>
<td>Per Credit</td>
<td>Percent</td>
</tr>
<tr>
<td>Undergraduate</td>
<td>$485.00</td>
<td>1.0%</td>
<td>$485.00</td>
<td>1.0%</td>
</tr>
<tr>
<td>Graduate</td>
<td>533.00</td>
<td>1.1%</td>
<td>533.00</td>
<td>1.1%</td>
</tr>
</tbody>
</table>
## Undergraduate Tuition Rates

*(per term)*

<table>
<thead>
<tr>
<th></th>
<th>Resident</th>
<th></th>
<th></th>
<th>Non-Resident</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Credit</td>
<td>15 Credit Load</td>
<td>Tuition and Mandatory Fees</td>
<td>Per Credit</td>
<td>15 Credit Load</td>
<td>Tuition and Mandatory Fees</td>
</tr>
<tr>
<td>EOU</td>
<td>$134</td>
<td>$2,010</td>
<td>$2,480</td>
<td>$341</td>
<td>$5,111</td>
<td>$5,581</td>
</tr>
<tr>
<td>OIT-Klamath</td>
<td>155</td>
<td>2,325</td>
<td>2,815</td>
<td>493</td>
<td>7,400</td>
<td>7,890</td>
</tr>
<tr>
<td>OIT-Wilsonville</td>
<td>155</td>
<td>2,325</td>
<td>2,400</td>
<td>493</td>
<td>7,400</td>
<td>7,475</td>
</tr>
<tr>
<td>OSU-Corvalis</td>
<td>151</td>
<td>2,268</td>
<td>2,750</td>
<td>490</td>
<td>7,356</td>
<td>7,838</td>
</tr>
<tr>
<td>OSU-Cascades</td>
<td>143</td>
<td>2,148</td>
<td>2,333</td>
<td>490</td>
<td>7,356</td>
<td>7,541</td>
</tr>
<tr>
<td><strong>PSU</strong></td>
<td><strong>145</strong></td>
<td><strong>2,175</strong></td>
<td><strong>2,596</strong></td>
<td><strong>485</strong></td>
<td><strong>7,275</strong></td>
<td><strong>7,696</strong></td>
</tr>
<tr>
<td>SOU</td>
<td>140</td>
<td>2,102</td>
<td>2,567</td>
<td>442</td>
<td>6,628</td>
<td>7,093</td>
</tr>
<tr>
<td>UO</td>
<td>182</td>
<td>2,730</td>
<td>3,224</td>
<td>629</td>
<td>9,435</td>
<td>9,929</td>
</tr>
<tr>
<td>WOU</td>
<td>150</td>
<td>2,255</td>
<td>2,728</td>
<td>450</td>
<td>6,700</td>
<td>7,253</td>
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<tr>
<td>Western Promise</td>
<td>$166</td>
<td>$2,495</td>
<td>$2,998</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Average OUS</strong></td>
<td>$152</td>
<td>$2,283</td>
<td>$2,689</td>
<td>$479</td>
<td>$7,190</td>
<td>$7,588</td>
</tr>
</tbody>
</table>
Graduate Tuition Rates (per term)

<table>
<thead>
<tr>
<th></th>
<th>Resident</th>
<th></th>
<th>Non-Resident</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Credit</td>
<td>12 Credit Load</td>
<td>Tuition and Mandatory Fees</td>
<td>Per Credit</td>
</tr>
<tr>
<td>EOU</td>
<td>$287</td>
<td>$3,441</td>
<td>$3,911</td>
<td>$368</td>
</tr>
<tr>
<td>OIT-Klamath</td>
<td>368</td>
<td>4,416</td>
<td>4,906</td>
<td>618</td>
</tr>
<tr>
<td>OIT-Wilsonville</td>
<td>368</td>
<td>4,416</td>
<td>4,491</td>
<td>618</td>
</tr>
<tr>
<td>OSU-Corvalis</td>
<td>324</td>
<td>3,888</td>
<td>4,370</td>
<td>533</td>
</tr>
<tr>
<td>OSU-Cascades</td>
<td>324</td>
<td>3,888</td>
<td>4,073</td>
<td>533</td>
</tr>
<tr>
<td>PSU</td>
<td><strong>341</strong></td>
<td><strong>4,092</strong></td>
<td><strong>4,513</strong></td>
<td><strong>533</strong></td>
</tr>
<tr>
<td>SOU</td>
<td>379</td>
<td>4,545</td>
<td>5,010</td>
<td>473</td>
</tr>
<tr>
<td>UO</td>
<td>384</td>
<td>4,608</td>
<td>5,102</td>
<td>621</td>
</tr>
<tr>
<td>WOU</td>
<td>338</td>
<td>4,056</td>
<td>4,559</td>
<td>562</td>
</tr>
<tr>
<td>Average OUS</td>
<td>$346</td>
<td><strong>4,150</strong></td>
<td><strong>4,548</strong></td>
<td>$540</td>
</tr>
</tbody>
</table>
Mandatory Fees (2013-14 per term)

- Building Fee
- Incidental Fee
- Health Service
- Recreation Fee
What Are We Thinking for 2014-15?

• Resident Undergraduate – no increase
• Non-resident Undergraduate – 1% increase
• Resident Graduate – 1% increase
• Non-Resident Graduate – 1% increase
• Differentials – evaluate based upon careful analysis of impact on student experience and market
• Mandatory Fees – no to minimal increase