

INSTRUCTOR

ERIC T. (RICK) MOGREN, PHD

Adjunct Associate Professor,
Public Administration Senior Fellow,
Center for Public Service

Dr. Mogren completed a 27-year career as an Army engineer officer in June 2001. His final assignment was to serve as the Deputy Commander and Chief of Staff for the Corps of Engineers Northwestern Division headquartered in Portland, Oregon. He provided oversight of the Corps hydropower and salmon recovery programs in the Pacific Northwest and managed relationships between the Corps, regional Indian tribal governments, and other federal agencies.

He later served as program coordinator for the Columbia River Federal Caucus, facilitating the actions of ten federal agencies with overlapping jurisdictions over Columbia Basin fish and water resources.

One of the lessons he took away from these experiences was that solutions to the complex natural resource policy issues in the Northwest rarely fall within the jurisdiction of any one agency or level of government. Rather, they require a coordinated network of government, non-profit, and private entities working together to craft mutually acceptable plans and actions.

In teaching, he integrates experience with academic theory to provide students with practical tools and concepts.

FOR MORE INFORMATION

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pdx.edu/cps/columbia-basin-governance



COLUMBIA RIVER BASIN PROGRAM

Center for Public Service
Mark O. Hatfield School of Government

COLLEGE OF URBAN & PUBLIC AFFAIRS

Portland State University
Post Office Box 751 Portland, OR
97207-0751

2020–2021



**Fundamentals of Columbia
Basin Governance**
PA 572





WHY IS THIS COURSE IMPORTANT TO YOU?

In most organizations, early career training emphasizes the technical skills and abilities central to organization mission. However, at some point, the natural resources professional is introduced to a level of challenges beyond the ability of the organization to solve alone.

This challenge is particularly acute in the Columbia River Basin. Since the early 1900s, communities of interest dependent on timber, mining, agriculture, fishing, irrigation, river navigation, and later hydropower struggled with how to best manage regional resources. In more recent years, the values of Native American tribal rights and traditions and the environmental movement have joined the values of commercial development. The result is a complex swirl of competing interests, objectives, and perspectives of what needs be done and how to do it.

This course equips future regional leaders with practical tools and insights to help navigate the challenges of multi-jurisdictional network governance.

COURSE FEATURES

This course is designed for mid-to-senior level civil servants from federal, state, local and tribal government agencies; natural resource nonprofit organization members; and students interested in natural resource governance. It presents Columbia Basin Governance in a case study context. It examines the institutional interests, values, cultures, and identities that underlay the conflicts that regional leaders are called upon to solve.

In keeping with PSU guidance regarding COVID-19, the initial sessions will be conducted remotely. We will return to in-class format when it is safe to do so.

COURSE FEATURES INCLUDE:

- An in-depth study of the interests and values of institutions actively involved in Columbia Basin resource issues
- An introduction to theories of organizational culture, social identity, social conflict, and decision-making and how they apply to real-world governance
- A rigorous mix of reading, writing, discussion, practical exercise, and seminars with regional subject area experts
- A small class size (12–15 students) to foster open discussion and share experiences.
- Student observation of and reflection on current governance bodies in action
- Eleven class sessions, four hours per session.

PROGRAM COSTS:

\$2,300 + University Fees

Course fee includes: Tuition, fees, books, materials, and personalized staff support.

COURSE OUTLINE

PART I: WHO ARE "WE"?

1. Introduction to Columbia Basin Governance
2. Introduction to Organization Culture, Social Identity, and Decision-making
3. Your Organization's History and Culture: Why you see yourself the way you do
4. The Critique: How others see you

PART II: WHO ARE "THEY"?

5. Columbia Basin Indian Tribes
6. Commercial Interests: Irrigation, Navigation, and Hydropower
7. The Sport and Commercial Salmon Fishery
8. The Environmental Perspective

PART III: WHAT TO DO ABOUT IT?

9. Models of Columbia Basin Governance
10. Getting to Yes: Introduction to Conflict Theory and Dispute Resolution
11. Practical Exercise in Governance

COURSE DATES:

All Classes on Fridays, 12–4pm

1. October 30th, 2020
2. November 20th
3. December 18th
4. January 15th, 2021
5. February 5th
6. February 26th
7. March 19th
8. April 16th
9. May 7th
10. May 28th
11. June 18th