11:30 am Lunch (on your own)

1:00 pm **Administrative Agency Perspectives: The US Forest Service**
Doug Crandell, Director, Legislative Affairs Office, USFS
RPE, 1621 N. Kent St., 7th Floor, Rosslyn, VA
Metro Stop: Rosslyn Station (Blue & Orange line, 1st stop in VA)

3:00 pm **The Secretary’s Office at Work**
Sarah Bittleman, Special Assistant to the Secretary of Agriculture.
1400 Independence Ave. SW, 104A Whitten Building, Room TBA.
Metro Stop: (Blue) Smithsonian, exit toward Mall.

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**Thursday, December 6: Keeping Government Accountable**

8:00 am Meet in hotel lobby

8:30 am **Arrive at GAO for security clearance and escort to meeting**
Metro stop: (Red) Judiciary Square. Walk around building
Begin security clearance at 8:45 am

9:00 am **The General Accounting Office: Congress' Watchdog.**
Anne-Marie Fennell, Director, Natural Resources and Environment
441 G Street NW, Room TBA.

11:00 am **Expressing Interest in Policy: American Forest Foundation**
Christine Cadigan; Manager, Public Affairs
1111 19th Street NW, Suite 780, 7th Floor, AFF Conference Room
Metro Stop: (Red) Farragut North (west on "L", turn right on 19th)

12:00 pm Lunch (on your own) – On 19th or Connecticut, or Dupont Circle

1:30 pm **Policy Think Tanks: Big Ideas**
Dr. Alice Rivlin, Senior Fellow, Brookings Institution
1775 Massachusetts Ave NW, Room TBA
Walk: East on Massachusetts Ave

3:30 pm **An Inside View of the Lobby**
J. Keith Kennedy, Senior Public Policy Advisor & Managing Director,
and Mark Van de Water, Senior Public Policy Advisor, Baker
donelson, Bearman, Caldwell & Berkowitz, PC.
901 K Street NW, Suite 900
Metro Stop: Metro Center (walk north to NY; turn right; follow to
9th where you turn left; left on Massachusetts to #920, between
9th & 10th.).

6:00 pm Reflections: Reconsidering D.C. on the way out.
Sonoma Restaurant & Wine Bar, 223 Pennsylvania Ave. SE,
Metro Stop: Walk "K" to McPherson Sq.(Blue) to Capitol South

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**Friday, December 7: Small Group and Personal Appointments**

All day Small group and personal appointments

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**National Policy Process**

**Portland State University**
Mark O. Hatfield School of Government
Public Administration Division
and Center for Public Service
Portland, Oregon

**December 2 - December 7, 2012**

**Participants**
Jacoba Aldersebaes
Diane Besser
Chris Chambers
Monica Cuneo
Ariana Denney
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The Washington, D.C. National Policy Process Seminar was initiated thirty-five years ago in 1976 by the Lewis and Clark College program in Public Administration, which merged with Portland State University’s Mark O. Hatfield School of Government in 1996.

Cooperation by Washington, D.C. speakers is greatly appreciated.
**SATURDAY, DECEMBER 1: ARRIVE IN WASHINGTON, D.C.**

The Quincy, 1823 L Street, NW. Washington, D.C. 20036
Metro: Farragut North or Farragut West. Phone: (202) 223-4320.

**SUNDAY, DECEMBER 2: THE WASHINGTON MILIEU**

8:45 am Meet in hotel lobby for bus tour
9:00 am Bus Tour: The Many Facets of Washington DC. (Craig Shinn)
10:00 am Arrive at SOME (So Others Might Eat)
71 "O" Street NW. Michelle Billups, Dining Room Manager
Afternoon Free time
6:00 pm Dinner: Life in a City of Vagabonds.
Brenda Sulick, Senior Policy Advisor, National Committee to
Preserve Social Security and Medicare
Hunan Dynasty, 215 Pennsylvania Ave. SE
Metro Stop: Capitol South, walk up hill to Penn SE and turn right

**MONDAY, DECEMBER 3: EXPLORING ISSUE EMERGENCE AND AGENDA SETTING**

8:30 am Meet in hotel lobby
9:00 am Taxpayers for Common Sense: Advocates Setting the Table
Steve Ellis, Vice President
651 Pennsylvania Ave, SE.
Metro stop: (Blue) Eastern Market, walk toward Capitol on Penn
10:30 am Arrive at US Supreme Court (Walk)
11:00 am US Supreme Court: When Courts Decide
Oral Arguments: Decker v NW Environmental Defense Center
Consolidated with Georgia-Pacific West v NEDC
Noon Lunch (on your own): Union Station/ Senate Cafeteria
1:30 pm Budget Process and Appropriations
Charles Kieffer Clerk, Senate Appropriations Committee,
Homeland Security Subcommittee
192 Dirksen Senate Office Building  Walk from Supreme Court
3:30 pm The National Association of Counties
Ryan R. Yates, Associate Legislative Director,
Legislative Affairs Department
25 Massachusetts Ave, NW – Conference Room
Walk: Toward Union Station, West on Mass Ave.

**TUESDAY, DECEMBER 4: THE ROLE OF CONGRESS IN POLICY MAKING**

8:00 am Meet in hotel lobby
8:30 am Information on Call: Congressional Research Service
Betsy Cody and Katie Hoover, Analysts
Metro Stop: Capitol South (walk up hill to Independence Ave door)
10:30 am Understanding Congressional Work: Rep. Schrader’s Office
Congressman Kurt Schrader (Oregon 5th District)
Paul Gage, Chief of Staff, Anna Marie Fenney, Staff and Laura
Wilkeson, Legislative Analyst
314 Cannon House Office Building  (Walk)
Noon Lunch on your own (Visit the Capitol Visitors Center)
1:00 pm The Role of a Senator’s Personal Staff.
Michele Miranda, Natural Resource Counsel
Staff for Senator Ron Wyden (D-OR)
223 Dirksen Senate Office Building - Conference Room
2:45 pm Policy Institutes Contributing to Policy Making
Al Sample, President, Pinchot Institute.
1616 P Street NW, Suite 100
Metro: Union Station (Red) Dupont Circle (go east on P Street)
4:30 pm Senate Committee Staff
Lucy Murfitt, Legislative Counsel & Policy Advisor to U.S. Senator
Jon Kyl and Future Minority Professional Staff Energy & Natural
Resources Committee
730 Hart Building Metro: (Red) Union Station (Walk)
6:00 pm Dinner and Observations
18th Amendment, 613 Pennsylvania Ave SE; walk

**WEDNESDAY, DECEMBER 5: POLICY IMPLEMENTATION**

8:00 am Meet in hotel lobby
8:30 am Role of Media
Charles Pope, Washington Correspondent, The Oregonian.
Western Presbyterian Church- Choir Room, 2401 Virginia NW
Metro: (Blue) Foggy Bottom- GWU; Walk south on 24th
10:00 am The Wilderness Society: The Role of Interest Groups
Melanie Beller, Vice President for Public Policy
David Moulton, Senior Director for Legislative Affairs
Wilderness Society, 1615 M St., NW
Metro Stop: (Blue) Farragut West, 17th North to M Street